



University of
Strathclyde
Glasgow

MODERN PEER LEARNING WORKSHOP ON FUNDING

Dr Peter W A West



University of Strathclyde

- Founded in 1796 by John Anderson, educational reformer
- Equal educational opportunities for all
- Granted Royal Charter 1964
- The University of Strathclyde
'...the place of useful learning...'
- 3rd largest university in Scotland
- One of the largest providers of postgraduate education in the UK





Strathclyde – an entrepreneurial university

- International Technological University
- The place of useful learning
- All students are encouraged to take entrepreneurship modules
- Relevant research – many links with industry
- Innovative teaching
- Flexible learning environment – interactive multimedia teaching spaces
- Wireless campus
- Employable graduates (highest salaries in Scotland for students graduating from Engineering)
- 30 spin-off companies





5 Faculties

- Law, Arts & Social Sciences (15%)
- Education (18%)
- Engineering (24%)
- Science (20%)
- Strathclyde Business School (23%)

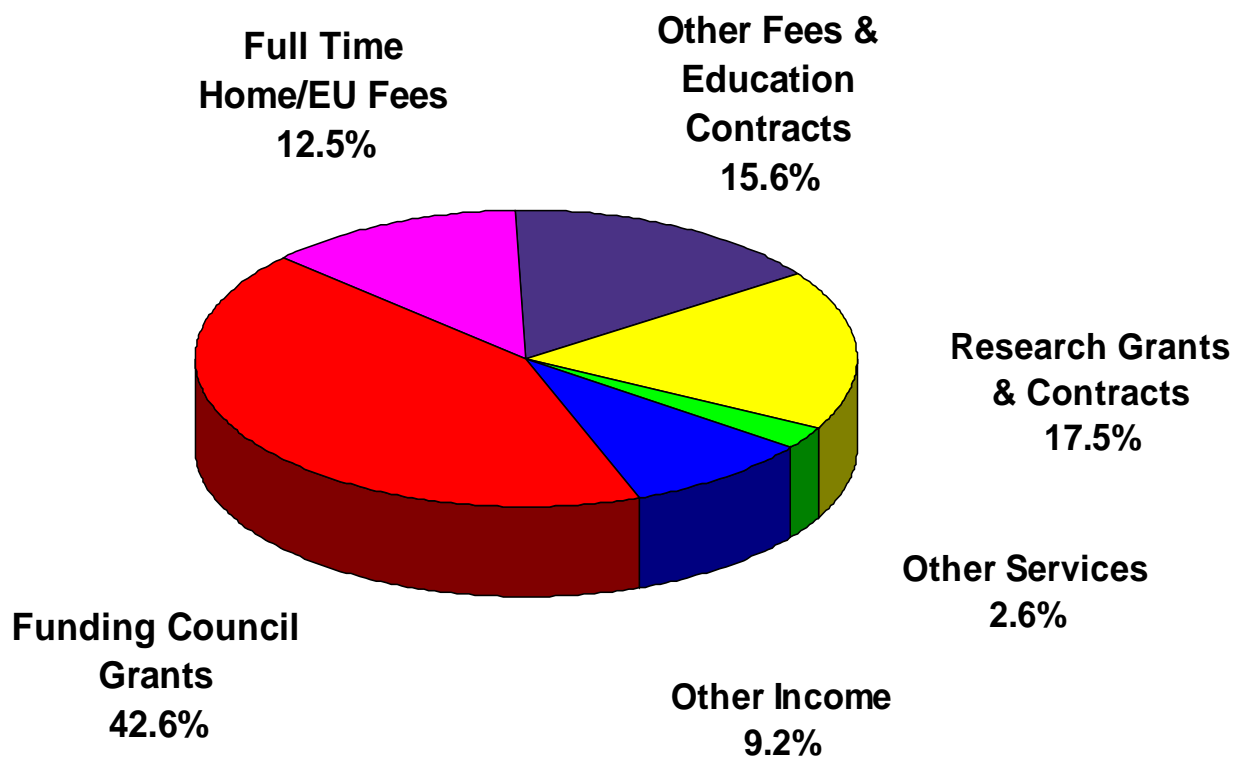




Income

Year to 31 July 2009

Total Income £231m

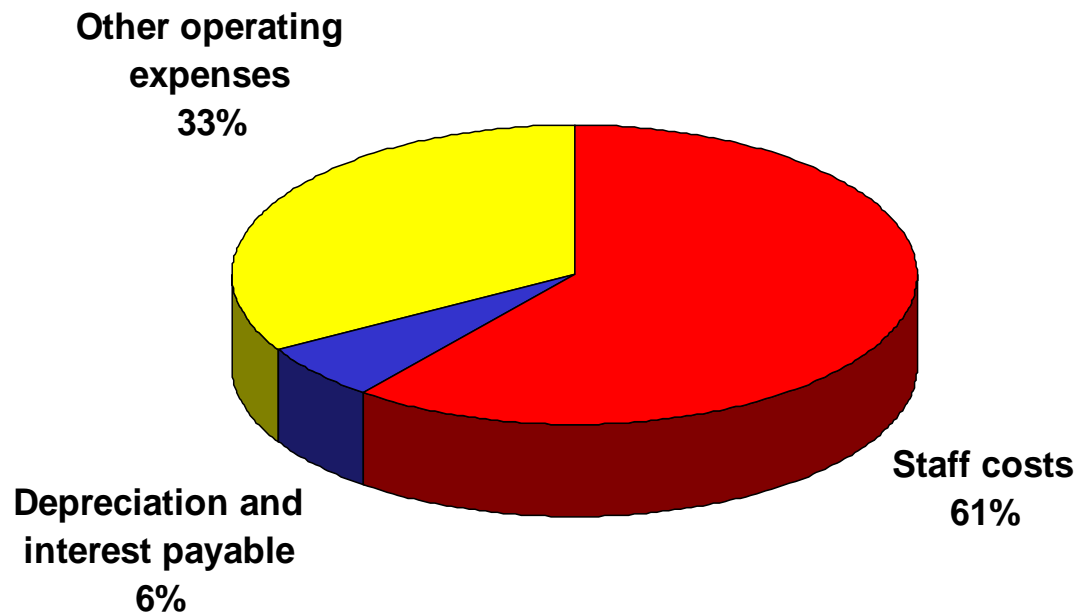




Expenditure

Year to 31 July 2009

Total operating expenditure £229.4m





European University Rankings

Based on the THE - QS World University Ranking data for 2009

The University of Strathclyde ranked

254 Internationally

107 in Europe

35 in UK

For Engineering the University of Strathclyde ranked

210 Internationally

63 in Europe

20 in UK



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European University Rankings

**Based on the European Financial Times Ranking
2009/2010**

The Strathclyde Business School was ranked

51 Internationally

17 in Europe

6 in UK

Who are our students

- **Undergraduates: 11,676 students (fte)**
 - **Contact with ~21,000 students p.a. and ~2,700 off-campus overseas students**
- **Postgraduate taught: 3,571 (fte)**
- **Postgraduate research: 966 (fte)**

- **1,406 academic staff (part-time and full-time)**
- **2,145 non-academic (part-time and full-time)**

- **2 campuses (Jordanhill & John Anderson) at present**

Ratios of Academic Staff (with Teaching and/or Research Roles) and other staff

	Non-Academic	Academic
USA	61%	39%
Australia	58%	42%
UK	58%	42%
New Zealand	58%	42%
Germany	57%	43%
Norway	55%	45%
Netherlands	53%	47%
France	49%	61%
Denmark	48%	62%

Source: P.A. Consulting Strategy Briefings for Universities No.4 2010



Problems for the University

- **League table position**
- **Peaks of Excellence, troughs of under-performance**
- **Poor Infrastructure**
- **Research Assessment Exercise**
- **Weak Brand - problem of differentiation**
- **First choice Engineering/Business/Science/Law:
Second choice Arts, Social Sciences, Education**



Excellence Agenda

‘A Place where only the best are good enough to work and study.’

- **2007-2009 Excellence Reviews**
 - **closure**
 - **merger**
 - **investment**

- **March 2009 Engineering Principal (Rector)**

- **Education/Social Sciences Merger**

- **Appointed Vice-Rectors and Deans**

- **Early Retirement/voluntary severance - £12m saved**



Restructuring of Professional Services

- **2008-2009 Holistic Reviews**
 - **Marketing**
 - **Appointments**
 - **Student Recruitment**
 - **Purchasing**
- **2009 Professional Services Review**
 - **Partnership Working**
 - **Holistic approach**
 - **Changed role of Vice-Rectors**
 - **13 Directors down to 8**
- **2009/10 New Directors' Brief**
 - **Restructuring, save 10%**



Decision Making

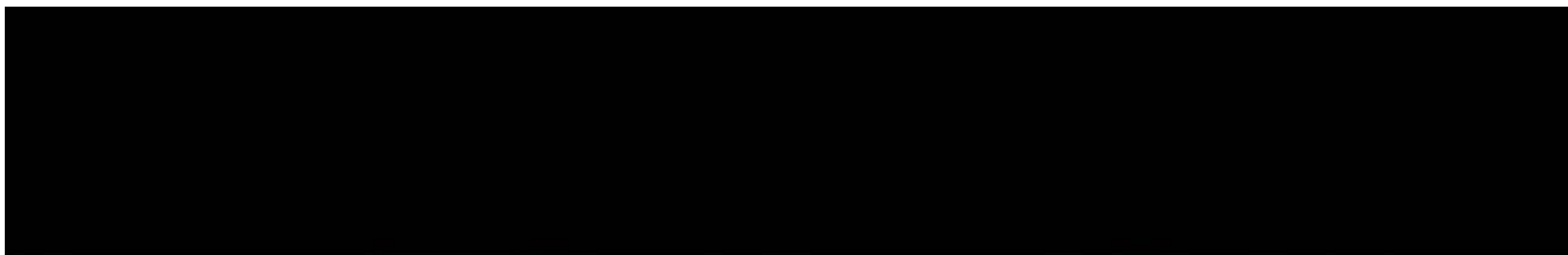
- **Executive Team established**
- **Strategic Committees – Staff; Estates;
Information Strategy; Research & Knowledge
Exchange**
- **Professional Officers Empowered**
- **Executive/Non Executive distinction clarified**

Progress

- **Investment in new research lectureships**
- **Rapidly rising research income**
- **Estates investment of £300m agreed**
- **AFRC and Scottish & Southern Energy Partnerships**
- **National Research Centre for Sustainable Energy**
- **Rebranded as ‘Modern Technological University’**



EDF2 - Major Projects



Centre for Sport and Health



SIPBS

